



## Governing Board Application - Open Seat for Non-Profit Sector

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### About HealthierHere

HealthierHere is the Accountable Community of Health (ACH) for King County, Washington, a multi-stakeholder, regional collaboration committed to improving the health and well-being of the entire community. Specifically, HealthierHere is working with community members and partners from diverse sectors to promote health equity, transform the health care delivery system, and improve population health in King County. It is one of nine ACHs established statewide as part of Washington's 2013 State Health Care Innovation Plan and is a key component of the state's Healthier Washington initiative.

(For more information on the state's vision for ACHs, visit the [Healthier Washington](#) website. Information specific to HealthierHere can also be found [here](#).)

### Medicaid Transformation Project

One of HealthierHere's roles is to serve as the lead entity for the state's Medicaid transformation project in King County.

By way of background, Washington State and the federal Centers for Medicare and Medicaid Services (CMS) finalized a contract in January 2017 for a five-year, \$1.5 billion Medicaid waiver. This agreement "waives" certain federal Medicaid requirements, allowing the state to use Medicaid funds for innovative projects, activities, and services that otherwise would not be eligible for funding.

Each region, through its ACH, is pursuing projects aimed at transforming the Medicaid delivery system to serve the whole person and use resources more wisely. King County has prioritized four transformation projects:

- **Physical and Behavioral Health Integration** - Through a whole-person approach to care, physical and behavioral health needs will be addressed in one system through an integrated network of providers, offering better coordinated care for patients and improved access to the services they need.
- **Transitional Care** - This project aims to eliminate avoidable admissions and readmissions. Points of transition out of intensive services/settings and into the community are critical intervention points in the care continuum, such as Medicaid beneficiaries transitioning from acute care, inpatient care, prison or jail.

- **Chronic Disease Prevention and Control** - This project focuses on integrating health system and community approaches to improve chronic disease management and control. Within the project, there is opportunity to address the identified barriers to care for Medicaid beneficiaries experiencing the greatest burden of chronic disease.
- **Addressing the Opioid Use Public Health Crisis** - This project brings together state agencies, public health, Tribal governments, and other partners to focus on strategies for implementing the state's opioid response plan.

To be clear, this is not a grant program; the state and King County must demonstrate that it will not spend more federal dollars on its Medicaid program than it would have spent without the waiver. HealthierHere and its partners will receive funds only after they meet project performance requirements. In the early years, payments will be made for meeting process milestones. Later, payments will be based on improvements in outcome measures.

As the lead entity, HealthierHere is responsible for the successful implementation of its four Medicaid Transformation projects and broader system changes to improve our population's health and address health inequities. (More information on the state's expectations can be found on the Healthier Washington's [Medicaid Transformation page](#).)

## **HealthierHere's Governing Board**

In order to accomplish these tasks and meet state requirements, HealthierHere is established as a separate limited liability company (LLC) under the fiscal sponsorship of the Seattle Foundation, a Washington nonprofit corporation.

This LLC is managed by a 27-member Governing Board representing the following sectors/perspectives:

### **Providers / Payers**

Primary care provider (1 seat)

Federally qualified health center (1)

Hospital, health systems (3)

Behavioral health providers, including at least one substance abuse provider (3)

Managed care organization (1)

Local public health (1)

### **Government**

King County (1 seat)

City of Seattle (1)

Suburban area (1)

### **Community/Consumer**

Community based equity networks, coalitions and/or consumer advocate organizations including grassroots consumers affiliated with any of the preceding entities (3 seats)

### **Tribes**

Federally recognized tribes in King County (3 seats)

Urban Indian Health Board (1)

Tribal health community member (1)

### **Community Based Organizations / Social Determinants of Health**

Housing (1 seat)

Long-term care services/supports (1)

Non-profit social service organizations (2)\*

Philanthropy (1)

At-large member (1)

*\* HealthierHere's Governing Board is currently recruiting for 1 open seats: the non-profit seat available to individuals with non-profit experience.*

## **Board Member Roles / Responsibilities**

The Governing Board is expected to work in partnership with the Executive Director and staff to ensure that the organization is healthy, effective, sustainable, and fulfilling its mission.

Specifically:

**HealthierHere Governing Board members have responsibilities standard to non-profit boards, including:**

- Stewarding HealthierHere's overall mission and strategic plan
- Selecting, providing direction to, and evaluating the Executive Director
- Setting and abiding by the organization's policies and procedures
- Monitoring HealthierHere's performance
- Ensuring adequate financial resources and oversight
- Recruiting and onboarding new governing body members
- Representing and communicating the work of HealthierHere to the broader public
- Ensuring legal and ethical integrity

**HealthierHere Governing Board members also have duties specific to the organization's mission, for example:**

- Ensuring a commitment to health equity
- Providing strategic direction and monitoring Medicaid waiver and other priority projects
- Assuming financial decision-making authority for fund distribution to partnering organizations and long-term strategic investments
- Ensuring authentic, ongoing community engagement
- Communicating to the public, interested parties and state officials on HealthierHere's progress
- Providing oversight and support to HealthierHere committees (e.g., finance, data, community engagement, project committees), and authorizing ad hoc committees and work groups as needed
- Abiding by HealthierHere's policies and procedures, with particular consideration to the conflict of interest and tribal engagement policies

## **Sector Representation & Community Commitments**

Finally, HealthierHere Governing Board members take seriously their commitment to work on behalf of the community. Specifically:

**Members bring the experience, expertise and perspective of their sector; they do not represent their personal views or their organization's interests alone:**

- All members are expected to proactively solicit the input and perspectives of other organizations within their sector
- All members will provide regular updates/feedback loops regarding HealthierHere's work to interested organizations in their sector

- All members will serve as spokespersons for HealthierHere (e.g., attend several community forums per year)
- Members will disclose any substantive differences of opinion or disagreements within their sector or community on decisions before the HealthierHere Governing Board

**Members model the values of HealthierHere and interact with one another with a spirit of collaboration, aligned action and deep respect:**

- This includes modeling the “[Guidelines for Multicultural Interactions](#)”

**Members are active participants in HealthierHere’s work:**

- The work of HealthierHere requires a significant level of engagement and time commitment; members are expected to attend HealthierHere Governing Board meetings (once per month) and committee meetings as needed (up 1-2 per month), and stay current on HealthierHere activities
- A member must be present to vote; if a member is unable to attend a Governing Board meeting s/he will send a designated alternate who is granted full decision-making authority
- A member who is no longer able to actively participate on the Governing Board will notify the board and/or Executive Director and, if appropriate, suggest a replacement
- Members take responsibility for and follow through on agreed upon assignments

## **Application Process**

HealthierHere has one board vacancy for its non-profit seat.

If interested, please complete the application and send it to [christina@huletconsulting.com](mailto:christina@huletconsulting.com) by March 13. Thank you.